

### **Your Results**

Zachary, the information below summarizes the results of your assessment.

### U WORKING GENIUS:

Your areas of Working Genius are **Wonder** and **Discernment**.



You are naturally gifted at and derive energy and joy from pondering the possibility of greater potential and opportunity in a given situation.



You are naturally gifted at and derive energy and joy from using your intuition and instincts to evaluate and assess ideas or plans.

### **WORKING COMPETENCY:**

Your areas of Working Competency are **Enablement** and **Invention**.



You are capable of and don't mind providing others with encouragement and assistance for projects and tasks.



You are capable of and don't mind creating original and novel ideas and solutions.

### **☆ WORKING FRUSTRATION:**

Your areas of Working Frustration are **Galvanizing** and **Tenacity**.



You aren't naturally gifted at and don't derive energy and joy from rallying people and inspiring them to take action around ideas, projects, or tasks.

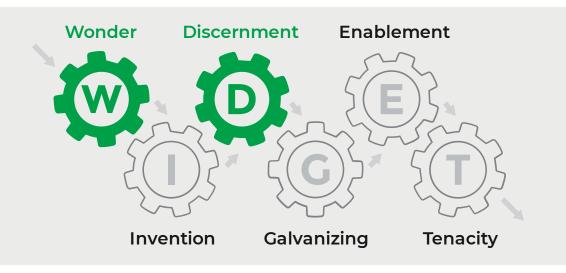


You aren't naturally gifted at and don't derive energy and joy from pushing projects and tasks through to completion to ensure that the desired results are achieved.

RESULTS

### **Your Working Geniuses**

According to your Assessment, you have the Genius of **WONDER** and **DISCERNMENT**, which are described below. These are the activities that give you joy, energy, and passion. As a result, you are quite skilled in these areas.



#### WONDER

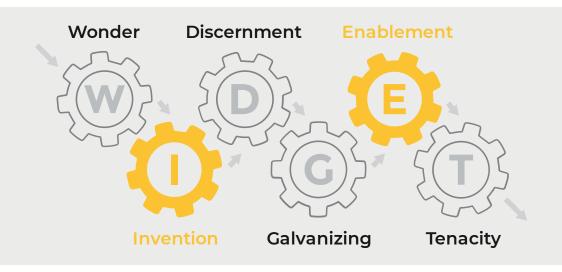
The Genius of Wonder involves pondering and asking questions, contemplating the reasons why things are the way they are. People with this genius derive joy and energy from thoughtfully observing the environment around them and wondering whether there might be a different or better way. Compared to other geniuses, Wonder is not the most observable genius, because it is a mostly internal process. However, almost every new initiative, program, or project begins because someone wonders. The benefits of this genius include asking big questions, prompting people to consider assumptions that may need to be questioned, and challenging the status quo.

#### DISCERNMENT

The Genius of Discernment involves making sound judgments relying on instinct and intuition across a wide variety of situations. It entails pattern recognition and integrative thinking, rather than expertise, knowledge, or data. As such, people with Discernment have a knack for and derive energy and joy from evaluating whether or not an idea is sound, or if it requires further tweaking and adjustments. The benefits of Discernment are many, even if they are somewhat difficult to pinpoint as a result of the intuitive nature of the gift. They include curating, evaluating, and identifying the best ideas, and avoiding the ones that aren't good, or refining those that aren't yet ready.

# **Your Working Competencies**

According to your assessment, your areas of competency are **ENABLEMENT** and **INVENTION**, which are described below. These are the activities that you find neither completely miserable nor completely joyful. It's important that you understand your competencies, because most people can operate in these areas fairly well for a while. However, you will eventually grow weary if you don't have the opportunity to exercise your true geniuses.



#### **ENABLEMENT**

The Genius of Enablement involves answering the call to action and seamlessly providing others with the unconditional support and assistance they need. People with this genius get energy and joy from providing others with the support they need to get something started, and by providing the human glue required to hold it together. Even though people with Enablement are often ideal team members, they sometimes discount the importance of their genius, mistakenly believing that they are simply amenable or "nice." The benefits of this genius include higher morale and greater interpersonal appreciation and support.

#### **INVENTION**

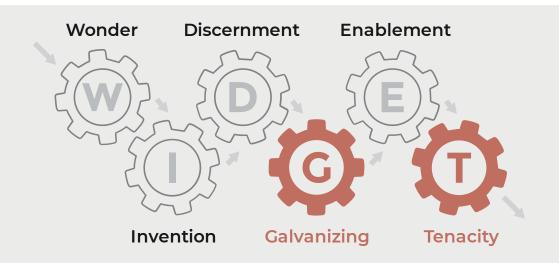
The Genius of Invention is about coming up with novel ideas and solutions to solve problems and address issues. Invention involves creativity and original thinking, often with little direction. People with this genius are confident and inspired by a problem that has no apparent solution, and they derive energy and joy from getting the opportunity to take a first crack at coming up with a new idea. The benefits of this genius are generally wellunderstood in society, and include anything related to innovation, novel thinking, and original problem-solving.

#### NOTE

Some people become quite good at activities that fall within their areas of Working Competency, either because career or life circumstances forced them to do so, or because they have a strong drive to excel at almost anything they do. However, those people will not derive the same kind of joy and energy from—and are not as naturally gifted in—those activities compared to their areas of Working Genius. Moreover, spending too much time working in one's areas of competency can eventually lead to exasperation and burnout.

# **Your Working Frustrations**

According to your assessment, your areas of frustration are **GALVANIZING** and **TENACITY** which are described below. It's particularly important to know your frustrations for two reasons. First, you will want to avoid spending too much time doing activities in these areas because this usually leads to weariness and dissatisfaction. Second, you will want to avoid feeling unnecessarily shameful or guilty about not being naturally gifted in these areas.



#### GALVANIZING

The Genius of Galvanizing is about rallying and motivating people, often around projects, ideas, or initiatives. People with the gift of Galvanizing derive joy and energy from inspiring and persuading others to take action to get things moving, even if it involves convincing them to rethink or change their plans. Galvanizing is relatively easy to identify as it is an observable and often public activity. The benefits of this genius include nurturing people's excitement about potential by building energy and momentum around a program, or idea.

#### TENACITY

The Genius of Tenacity is about execution. It involves getting things done, achieving results, and realizing the desired impact of a task or project. People with Tenacity derive real joy and energy from crossing tasks off a list and knowing that they met the standards for completion. They are also comfortable pushing through obstacles. The benefits of this genius revolve around making sure that goals are met and projects are completed on time, even when inevitable problems surface.

#### NOTE

Keep in mind that some people can become adept at activities that fall within their areas of Working Frustration, either because career or life circumstances have forced them to do so, or because they have a boundless desire to excel at almost anything they do. However, those people do not derive real joy and energy from—and are not as naturally gifted in—those activities compared to their areas of Working Genius. Moreover, spending any *significant* amount of time in one's areas of frustration will lead to exasperation and burnout.

# Your Unique Pairing

While each of the genius types is important on its own, the combination or pairing of your two Working Geniuses can be just as insightful when it comes to identifying your unique talents and gifts. Below is a description of your pairing, which is the combination of **WONDER** and **DISCERNMENT**.

People with this pairing derive real joy and satisfaction from using their intuition and instincts to evaluate ideas and plans, and to provide others with thoughtful feedback. They tend to be extremely observant and deep in their thinking, and express their insights using impactful words. Because of their proclivity to nuance, they can sometimes be hesitant to declare certainty or express confidence in their own judgments. We call this pairing The Contemplative Counselor.

On the following page you'll find brief descriptions of all 15 pairings.

WD | DW

The Contemplative Counselor

nuanced advisor. Slow to declare

certainty but deep in wisdom,

intuition, and rationale.

A thoughtful, insightful, and

# **Working Genius Pairings**



### wi j iw

### The Creative Dreamer

A passionate idealist with an endless stream of big questions and ideas to consider. Comfortable with their head in the clouds.

### WD | DW

### The Contemplative Counselor

A thoughtful, insightful, and nuanced advisor. Slow to declare certainty but deep in wisdom, intuition, and rationale.

### WG | GW

WEIEW

The Idealistic Supporter

demand attention.

WTITW

A loyal, modest, and thoughtful

contributor. Carefully considers

others' needs and reluctant to

The Careful Implementer

contributor. A unique

and quiet depth.

A thorough, practical, and careful

combination of steady reliability

### The Philosophical Motivator

An excitable, curious, and enthusiastic proponent of ideas and people. A unique combination of eagerness and caution.

### D | DI

#### D The Discriminating Ideator

- A creative, intuitive, and confident generator of new ideas. Uses
  instinct and integrative thinking
- to solve real problems.

### lc | ci

### C The Evangelizing Innovator

- An excitable and convincing
- generator and promoter of new
- ideas. Combines curiosity and
- confidence with infectious enthusiasm.

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### The Adaptable Designer

 A generator of new ideas in response to the needs of others. A unique combination of creativity and flexibility.

D

# р іт і ті

### The Methodical Architect

A precise, reliable, and planful solver of problems. A unique combination of innovative thinking and practical implementation.

implementation.

### 🖻 DG | GD

### The Intuitive Activator

 An instinctive and confident decision-maker. Able to assess situations quickly and accurately, and marshal people to act.

### **DE | ED** The Insightful Collaborator

 An intuitive, empathic advisor and team player. Selfless and compassionate in providing others with what they need in the right way.

# DT | TD

#### The Judicious Accomplisher

 A reliable, prudent, and focused doer. A unique combination of practical urgency and intuitive judgment.

### GE | EG

### The Enthusiastic Encourager

 A warm and positive affirmer of others. Quick to support and inspire people who need energy or reassurance.

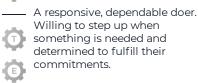
GT | TG

### The Assertive Driver

 A taskmaster extraordinaire.
Willing to push and remind others, and dive in themselves, to ensure that things get done.

ET | TE

### The Loyal Finisher



Working Genius

# What's Next: Applying Working Genius

It is painful to think that there are many people in the world who are stuck in jobs that don't align with their Working Geniuses, or perhaps even roles that force them to live within their frustrations. It's even worse to know that many of them don't know why they are miserable. Individuals who fully embrace the power of this model can experience greater levels of selfawareness, increase their joy, fulfillment, and productivity, and decrease unnecessary guilt and judgment.

How you use your Working Genius results will depend on where you are in your work and life, and why you decided to take the assessment in the first place. Here are some possibilities:

### WORK FROM YOUR GENIUS

Evaluate your personal and professional life.

- Identify how you can more effectively lean into your Working Geniuses and do less in your Working Frustrations.
- Consider how you schedule your work and how you might tackle competency- or frustration-related activities when you have more energy.
- Identify and call out when you are doing work outside your geniuses so that you can be aware and intentional about your energy levels.
- 🜔 Lean on those around you for input and ask for help in areas outside your geniuses.

### SHARE YOUR RESULTS WITH OTHERS

Imagine how your relationships could improve if you clearly understood one another's geniuses and frustrations.

- Start by telling others (family, friends, co-workers, team members) what you discovered about yourself.
- Invite them to take the Working Genius Assessment and review your results with one another.
- Discuss how you might help one another use your geniuses and avoid your frustrations.
- Offer to use your Working Geniuses to help others.



#### USE WORKING GENIUS AS A TEAM

Teams that embrace this model can experience greater levels of trust, increase morale and productivity, have better meetings, and become more successful in hiring the right people.

#### Four simple steps to using Working Genius as a team:

STEP 1: Have everyone take the Working Genius Assessment as a group (10 minutes).

- STEP 2: Sit down together to reveal your results to one another (15 30 minutes).
- Have everyone highlight the areas of the report that were particularly insightful and convicting for them.
- 🖸 Have them also read the description of their Working Genius Pairings.
- For additional discussion, prompt the following questions: Where in your current job are you able to contribute using your geniuses? Where in your current job are you experiencing exasperation or burnout?

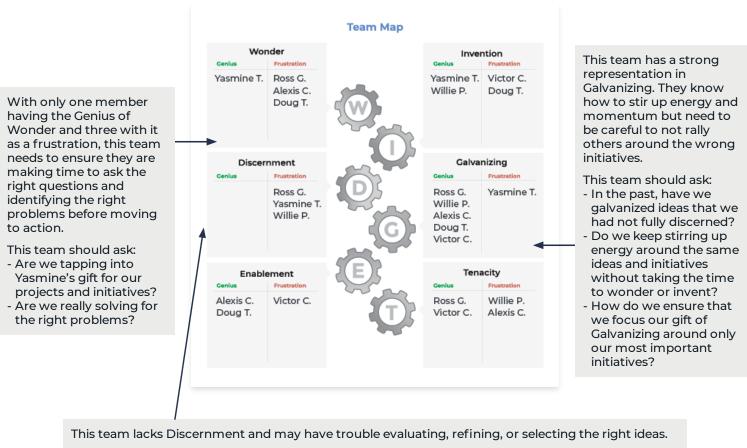
**STEP 3:** Review the <u>Team Map</u> which presents your collective results of the Working Genius Assessments. The Team Map displays a snapshot of each member's Working Geniuses and Working Frustrations. From this map, you'll be able to identify areas of strength for the team, and gaps that might explain challenges you've experienced in the past. The Team Map will also help you identify opportunities to make adjustments that will lead to increased productivity and fulfillment. See page 10 for a sample Team Map and analysis (15 – 30 minutes).

**STEP 4:** Discuss how you might reorganize your roles to leverage one another's Working Geniuses, and reduce time spent in your areas of frustration. Consider "borrowing" people from other departments, or even hiring new people, to address areas where you lack necessary genius (30 – 60 minutes).

## **Analyzing a Team Map**

Here are a few questions to get you started:

- 1. What are our team's strengths?
- 2. What are our team's gaps?\*
- 3. How does this team map explain past failures and/or successes of the team?
- 4. Is there anything we should adjust or reconsider about our next project or priority to maximize our effectiveness?



This team should ask:

- How does a lack of Discernment explain past frustrations or failure?
- How can we ensure ideas and initiatives are properly vetted before we start implementing?
- Can we hire or borrow someone with this genius to help us with our decision-making?

\*TIP: Learn more about the implications of when a genius is missing on a team in <u>The Impact on Teams</u> handout.

# Want to Go Deeper?

Taking the Working Genius Assessment is the first step in discovering your gifts and experiencing how it can transform your work, your team, and your life. The Working Genius team has created several resources to help individuals, teams, and organizations leverage this model in both personal and professional life. Discover how Working Genius applies to meetings, hiring, project management, productivity, relationships, family, and more with the resources below:

